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<th>Date</th>
<th>Author</th>
<th>Revision/Change Description</th>
<th>Chapter</th>
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<td>1.0</td>
<td>8/6/2015</td>
<td>Defense Travel Management Office (DTMO)</td>
<td>New</td>
<td>All Chapters</td>
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<td>1.1</td>
<td>5/2/2016</td>
<td>DTMO</td>
<td>Reviewed guide for accuracy and added a paragraph to Section 5.1 to assist travelers with CTO Submit stuck documents</td>
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<td>1.2</td>
<td>2/16/2017</td>
<td>DTMO</td>
<td>Changed CTO to TMC Updated restricted airfare policy</td>
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<td>Updated screenshots</td>
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Section 1: Introduction

Moving official DoD travelers from point A to point B is a complicated business. One key that simplifies the travel process is solid communications between the Travel Management Company (TMC) and people who use the Defense Travel System (DTS). This guide is intended to improve such communications. The content is targeted to travelers, Authorizing Officials (AOs), and Defense Travel Administrators (DTAs), but the material will also be useful to anyone who wants or needs to know a little more about how the TMC and DTS interact to create travel reservations.

For the rest of this guide, “you” is the person engaged in communications with the TMC, regardless of your actual role in DTS – e.g., traveler, AO, DTA, etc.

Before you call the TMC, however, you must know your local policies regarding TMC contact. Some organizations prefer to have all TMC contact go through a single individual, such as the Lead DTA, or a group, like a help desk. Do not contact the TMC directly if doing so would contradict local policy.

Finally, although not required, some familiarity with processing documents in DTS will be helpful.
Section 2: Important Concepts

There is a significant difference between TMC and DTS terminology. DTS uses unique terms to refer to processes the TMC had been using for years. To complicate the matter, TMCs do not have access to DTS, so you may cause confusion if you use DTS terminology when communicating with them. For best results, you should always try to use words the TMC understands. Table 2-1 contains some examples of the linguistic differences between DTS and the TMC.

Table 2-1

<table>
<thead>
<tr>
<th>TMC TERMINOLOGY VS. DTS TERMINOLOGY</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>The DTS Term</strong>: ...</td>
</tr>
<tr>
<td>CTO SUBMIT (stamp)*</td>
</tr>
<tr>
<td>CTO BOOKED (stamp)</td>
</tr>
<tr>
<td>CTO TICKETED (stamp)</td>
</tr>
<tr>
<td>CANCELLED (stamp)</td>
</tr>
<tr>
<td>VOCO, last-minute travel</td>
</tr>
<tr>
<td>DTS/TMC Confirmation ID</td>
</tr>
<tr>
<td>Send PNR***</td>
</tr>
</tbody>
</table>

*DTS occasionally refers to the TMC as a Commercial Travel Office (CTO)

**Passenger name record – more on this in Section 2.1.

*** Despite what this sounds like, the PNR doesn’t actually get sent or swept. See Section 2.1 for more information.

2.1 Passenger Name Record and Global Distribution System

All electronic communication between DTS and the TMC takes place through an electronic record called the “Passenger Name Record” (PNR). The PNR contains all the pertinent information about the traveler’s reservation requests, and resides permanently in the TMC’s database, which is known as a “Global Distribution System” (GDS).

The PNR is created when a traveler selects their first reservation in DTS. It is updated every time the reservation information changes – for example, when a traveler selects a new reservation or changes an existing reservation, or when the TMC adds ticket information.
DTS and the TMC don’t interact directly with each other, but each can access the PNR to update or access information about reservations or reservation requests as needed. See Figure 2-1. This action is known as “sweeping” or “sending” the PNR.

![Figure 2-1: Interaction between DTS, TMC, and GDS/PNR](image)

Information in the PNR includes, but is not limited to:

- Pertinent DTS profile information such as the traveler’s name and contact information
- The traveler’s projected itinerary
- Requested reservations and estimated costs
- The method of payment; typically one of the following:
  - Traveler’s government travel charge card (GTCC)
  - Unit’s centrally billed account (CBA) information
- Additional information the traveler provided, e.g., via a TMC assistance request in DTS

The PNR does NOT contain information such as:

- DTS screen names or formats
- DTS on-screen tools or entry fields
- People on the routing list
- Miscellaneous reimbursable expenses
- Additional Authorizations (e.g., Variations Authorized)
- Justifications to the AO
- Document history, including comments to the AO

The actual PNR is formatted as shown in Table 2-2 (next page). You likely can’t read it – at least not all of it. Fortunately, you don’t need to read it, since you will probably never see it. We only include it to bring home the point that referencing DTS screens and identification terms is pointless when discussing reservations with the TMC.
Notice the special requests in the W, X, and Y lines. The TMC can easily overlook such requests, especially in a long PNR. If a special request is overlooked, a quick call to the TMC will bring the fact to their attention, so they can correct the situation. You should also understand that the TMC is not responsible for ensuring that the vendor satisfies such special requests. They merely make sure that the vendor receives them. Each vendor decides whether or not they can comply with the traveler’s request.

When communicating with the TMC about the PNR, the most important piece of information is the PNR identifier. To find it in in DTS, open the DTS authorization and select Reservations (or Travel) at the top of the screen. The Review Reservation Selections screen (Figure 2-2) opens. The DTS/TMC Confirmation ID is on the fourth line below the Trip Details.
Quoting that number to the TMC enables them to find the PNR and gain access to the traveler’s reservation information. However, going back to the terminology listed in Table 2-1, remember that when you talk to the TMC, you should call it the “PNR locator” or simply the “PNR” so the TMC understands exactly what you mean.

Be aware that sometimes (as in the example in Figure 2-2) two numbers appear. This simply means that the reservations are tied to two different PNRs simultaneously. Having two PNRs is not a problem, but you must give the TMC both numbers to prevent mistakes that may cause the DTS document to lock.

2.2 Ticketing Date

The tickets-arewaiting (TAW) date – a.k.a., the ticketing date – is the day the TMC is allowed to issue tickets on booked reservations. The TAW date is usually 3 business days before travel is due to start. Of course, the organization can request early ticketing, if required by the mission.

DTS adds the TAW to the PNR when the AO stamps the authorization APPROVED. If the AO does not approve the authorization, the TMC cannot issue tickets. This can lead to unaware travelers showing up that at the airport without tickets. Don’t let this happen.

- If you are a traveler, regularly check your authorization’s document history screen (Figure 2-3) at Review/Sign > Digital Signature:
  - Look for the APPROVED stamp well before the TAW date.
  - Look for CTO TICKETED after the TAW date.
  - Contact the AO, DTA, or help desk if a stamp fails to appear in a timely manner.

![Figure 2-3 – APPROVED stamp in DTS](image)
On the other hand, if you are a DTA, run the **Pending Airline Cancellation Report** frequently. Contact the AO if a document is not approved, or the TMC, help desk, or TAC if the AO has approved the document but the TMC has not ticketed the reservations.
Section 3: DTS/TMC Reservation Process

This section will clarify how both systems (DTS and the TMC) interact with the PNR, how actions by various people trigger certain actions, and how both systems keep everyone informed about what’s going on. Table 3-1 shows all the major steps involved in the process of making reservations in DTS, through a TMC. More detail is provided in the pages that follow.

As explained in Section 2, DTS and the TMC both access the GDS (where the PNR is stored) to obtain, record, or update information during the reservations process. This type of access by alternate entities is known as “sending” or “sweeping” the PNR, although the document doesn’t actually go anywhere.

Table 3-1

<table>
<thead>
<tr>
<th>STEP</th>
<th>ACTION</th>
<th>EFFECT ON PNR</th>
<th>DTS STAMP</th>
<th>EMAIL?</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Traveler selects first reservation</td>
<td>Created</td>
<td>None</td>
<td>No</td>
</tr>
<tr>
<td>2</td>
<td>Traveler alters a reservation</td>
<td>Updated</td>
<td>None</td>
<td>No</td>
</tr>
<tr>
<td>3</td>
<td>Traveler completes authorization</td>
<td>None</td>
<td>SIGNED</td>
<td>No</td>
</tr>
<tr>
<td>4</td>
<td>TMC receives reservation requests</td>
<td>To TMC inbound queue</td>
<td>CTO SUBMIT</td>
<td>No</td>
</tr>
<tr>
<td>5</td>
<td>TMC books reservations</td>
<td>To TMC outbound queue</td>
<td>CTO BOOKED</td>
<td>Yes</td>
</tr>
<tr>
<td>6</td>
<td>AO approves travel</td>
<td>Updated</td>
<td>APPROVED</td>
<td>Yes</td>
</tr>
<tr>
<td>7</td>
<td>TMC issues tickets</td>
<td>Updated</td>
<td>CTO TICKETED</td>
<td>Yes</td>
</tr>
</tbody>
</table>

3.1 Step 1: Traveler Selects First Reservation

Selecting the first reservation in the DTS Travel module creates a PNR and immediately enters the selected reservation into it. This puts the reservation “on hold” – meaning a plane seat, hotel room, or rental car is set aside for the traveler. While the reservation remains on hold, nobody else can select it, though it is not yet booked or ticketed.

Since this activity takes place while the traveler is still creating the authorization, DTS does not apply any stamps, and neither the TMC nor DTS send any emails.
3.2 Step 2: Traveler Alters Reservations

“Altering” reservations includes selecting more reservations, cancelling existing reservations, replacing reservations with others, and more. These actions all occur in the DTS Travel module, so they behave almost exactly like the reservations in step one. That is, they trigger no DTS stamps or emails, but they do create a reservation that is placed on hold. Each alteration updates the PNR.

The PNR may be updated quite a few times while the traveler goes through the process of building the authorization and during subsequent trip planning.

3.3 Step 3: Traveler Completes Authorization

After finishing making reservations and entering all other necessary information, the traveler must apply the SIGNED stamp to complete the authorization. The SIGNED stamp triggers DTS to start electronically routing the document to the travel experts on the routing list. If the authorization includes reservations, the first stop is the TMC.

Note: If the traveler makes any reservation changes between the time they sign the authorization and the trip start date, they must re-sign the authorization to restart the routing process and send the updated PNR to the TMC.

3.4 Step 4: TMC Receives Reservation Requests

For authorizations that include reservation requests, applying the SIGNED stamp triggers several actions:

- The PNR is swept to the TMC’s “inbound queue”
- DTS applies the CTO SUBMIT stamp
- The document becomes temporarily “view-only” in DTS

When the authorization arrives in the inbound queue, the TMC performs an electronic quality control check of the reservation requests. Some TMC contracts also allow the TMC to conduct a check for alternate flights if the traveler’s request includes flights that are not Government contracted airfares.

3.5 Step 5: TMC Books Reservations

Within one business day, the TMC books the reservations, including any special requests the traveler made. From this point, the traveler has guaranteed reservations, though the TMC has neither charged the traveler nor issued tickets.
The act of booking reservations causes several actions to occur automatically:

- The PNR is swept to the TMC’s outbound queue
- The document once again becomes editable DTS
- DTS applies the CTO BOOKED stamp
- The TMC sends the traveler an email that includes the trip itinerary.
- DTS sends the traveler an email that includes:
  - The trip itinerary
  - Comments from the TMC
  - The document’s current status – CTO BOOKED, and actively routing
  - Instructions on how to access the document in DTS

3.6 Step 6: AO Approves Travel

The last person in the local routing process is always the AO. AO approval triggers DTS to do several things automatically:

- Update the PNR to attach the tickets-are-waiting (TAW) date
- Apply the APPROVED stamp
- Send the traveler an email with the document’s new status – APPROVED
  **Note:** Until the traveler receives this email, the traveler must assume the AO has not yet approved the authorization. The AO must approve the authorization before the traveler may travel.

3.7 Step 7: TMC Issues Tickets

On the TAW date, the TMC issues electronic tickets, unless the mission demands paper tickets or the organization has requested early ticketing. Ticket issuance triggers several actions:

- The TMC updates the PNR with ticket information and applicable fees
- The traveler’s GTCC or the unit’s CBA is debited
- DTS updates the authorization with the new PNR information
- DTS applies CTO TICKETED stamp (see Figure 3-1)
- DTS sends the traveler an email that includes:
  - Basic itinerary information
  - TMC comments
  - The document’s current status – CTO TICKETED
• The TMC sends the traveler an email that contains:
  o The payment invoice
  o A more complete version of the itinerary
  o The ticket numbers and costs
  o After-hours emergency contact information
  o And much more

Since the trip has been both approved and ticketed, the traveler may go to the airport and will be able to travel.

![CTO TICKETED stamp in DTS](image.png)

*Figure 3-1: CTO TICKETED stamp in DTS*
Section 4: Best Practices

Now you know how the reservations and ticketing process should work. Here are some suggestions to help ensure things go as smoothly as possible, based on your role.

4.1 Monitor Document Status in DTS (Traveler, Clerk, NDEA, AO)

Closely monitor each active document that concerns you. Check their status in DTS at least weekly to ensure it is routing in a timely manner. Do not hesitate to take action if you notice unusual delays. For instance, alert a slow Routing Official or call the local help desk or Travel Assistance Center (TAC).

*Before you contact the TAC, be aware of your local policies on this matter. Some organizations have rules about who may contact the TAC.

4.2 Run Tracking Reports Weekly (DTA)

Run the following reports each week to spot documents that are not processing as they should:

- The Routing Status report identifies all documents currently in routing, along with their current status, awaiting status, and the amount of time they have been waiting.

- The Pending Airline Cancellation report identifies all documents that been stamped CTO BOOKED, but not APPROVED. You can limit this search by a number of hours before the trip start time to spot documents for imminent trips.

4.3 Watch Your Email (Traveler)

Monitor your email. Let the AO, DTA, TAC, or TMC know if you don’t receive an email from the TMC with ticketing information by the TAW date. Do this as soon as possible to allow time for troubleshooting.

4.4 Don’t Go to the Airport without A Ticket (Traveler)

Never go to the airport before you receive confirmation of ticketing (see Figure 3-1). The most likely cause of a failure to ticket is the AO neglecting to approve the authorization. Without AO approval, you may not travel!
4.5 Keep DTS Profiles Up-To-Date (Traveler, DTA)

DTS updates the PNR with information from the traveler’s DTS profile. The two most important items, from the TMC’s perspective, are:

- **Government travel charge card (GTCC) data:** Few things will cause travel to grind to a halt faster than bad GTCC information. Without it, the GTCC vendor will decline a purchase, meaning the TMC cannot book reservations.

- **Traveler contact information:** Should the TMC have to contact the traveler, for instance, if a card is declined or to confirm some aspect of the traveler’s reservation requests, they must have the most current information.

4.6 Activate Your GTCC (Traveler)

As soon as you receive a new GTCC, call the number on the label on the front of the card to activate it. The TMC will reject a card that is not activated.

4.7 Decide Whether Or Not to Contact the TMC (Traveler)

When travel plans change, you must decide whether to contact the TMC or not. This means weighing the potential help the TMC can provide against the extra cost of requesting that assistance. Most TMC contracts have two TMC pricing levels – a lower fee when the TMC can use strictly automated, electronic processes, and a higher fee when more personal assistance is required. Of course, each situation must be judged on its own merits, but here are a few general rules.

Do not hesitate to contact the TMC when:

- An emergency or mission requirement demands short-notice travel (aka, “verbal orders of the Commanding Officer [VOCO]”)
- Changes are required while official travel is in progress
- You need to return any unused paper tickets
Think twice about calling the TMC:

- To request pre-travel reservation changes – that’s what the DTS Travel module is for.
- When you are having trouble with DTS – remember the TMC doesn’t have access to the system. Instead, try:
  
  - Finding an answer through resources such as DTS help screens, the DTMO website, the Travel Explorer (TraX) FAQs or Knowledge Center
  - Getting advice from your local help desk, DTA, AO, or other experienced travelers
  - Contacting the TAC
Section 5: Common Problems and Their Solutions

Sometimes things still go awry. Let’s take a look at some of common problems and what you can do to avoid them or fix them as quickly as possible.

5.1 Document Stuck at CTO SUBMIT

A document that is routing properly should change status from CTO SUBMIT to CTO BOOKED in less than 24 hours. If the document status remains at CTO SUBMIT for more than 24 hours, the document is considered “stuck”.

There are many reasons a document may get stuck at CTO SUBMIT. Some are TMC issues; others are DTS issues. Either way, contacting the TAC should quickly sort this out for you, as the TAC has access to DTS and TMC systems.

Travelers should NOT to call the TAC about a CTO SUBMIT status until at least 24 hours have passed.

5.2 Seats Not Available

Occasionally DTS displays a seat map with no selectable seats. One contributing factor to this problem is the fact that most airlines offer seat selection on a “first come, first served” basis, and demand is high. If you don’t see an available seat, don’t panic. If the flight is listed in DTS, at least one seat is available. Every airline restricts a certain number of seats from pre-flight selection.

Some common pre-flight selection restrictions are:
- Emergency row seats
- Seats reserved for frequent flyers
- Seats reserved for people who purchase tickets at the airport

The combination of pre-flight seat restrictions and high traveler demand can make pre-flight seat assignments difficult to obtain. However, the airline can confirm a flight reservation even without a specific seat assignment.
In order to increase your odds of getting your seat of choice, try to:

- Book as early as possible – booking early increases your chances of getting a reserved seat.
- Use the DTS seat selector, if available, to find an available seat then call the airline to reserve it. Be advised – the airline may charge a fee for this service; that fee is not reimbursable.
- Join the airline’s frequent flyer program. Doing so will allow you to take advantage of seats reserved for that class of traveler.
- Take advantage of early online check-in. You can usually select a seat when you check in.
- Check in early at the airport early on travel day – arriving early increases your odds of getting the seat of your choice.
5.3 Duplicate Bookings

Never make duplicate air bookings. Airlines do not allow travelers to hold multiple reservations to the same destination on the same day. Sometimes travelers re-book flights hoping to get a better price or book flights on multiple routes in case one gets cancelled. To some, such actions may seem like prudent planning, but to the airline, the traveler is tying up a seat they can’t use and the airlines can’t sell.

Restrictions against duplicate bookings apply even if the reservations are made in different travel classes or by different methods, such as booking online then calling the TMC or the airline. The restriction even applies if the bookings are on different flights.

Duplicate bookings waste time and money. When you make duplicate bookings the airline will:

- Cancel all your reservations. You must re-book the cancelled reservations – and you may find that your preferred flights are no longer available.
- Fine the TMC. In most cases the TMC will pass responsibility for paying the fine to the DoD Component that made the duplicate booking.

Of course, duplicate booking is not strictly an airline issue. Other travel and transportation (bus, rail, hotel) vendors have similar rules:

- Many transportation vendors charge for all booked tickets, whether you actually use the seat or not.
- Most lodging providers charge a “no show” fee for the first night of the duplicate booking before cancelling any remaining nights.

Remember that DTS is a “book as you go” system, meaning that a reservation is held as soon as you select it. It is booked before you sign the authorization or the AO approves it, though DTS will cancel those reservations if you don’t sign or the AO doesn’t approve the document in time – see Section 5.6 for more information on the DTS auto-cancellation process). In other words, creating duplicate authorizations may well lead to duplicate reservations as well. Unless the TAC instructs you to do so, never create duplicate authorizations in DTS:

- Never use DTS to as a practice or estimation tool; only use the system to create real travel documents. Use practice tools, such as the Enterprise Web Training System (EWTS)*, or trip estimation tools, like the Trip Tools module in TraX, for training/estimation purposes.
- If you need to replace one reservation with another, do so in DTS whenever possible. Just make sure you remove the reservation you don’t need before you add the new one. If you need to replace the entire authorization for any reason, cancel all reservations on the old authorization before creating the new one.
Section 5: Common Problems and Their Solutions

* EWTS is a very robust DTS simulator built specifically to provide DTS training in a threat-free environment. You can use EWTS all day long without making any real reservations. For more information on how to access and use EWTS, attend distance learning class, D205, EWTS Setup and Application.

To prevent duplicate bookings in a single authorization:

- Never ask the TMC to make reservations that already exist in DTS. If you call the TMC to replace reservations made in DTS, let the TMC know about them, so they do not make duplicate reservations by accident.

- Of course, the reverse is also true: never book reservations in DTS after making arrangements outside DTS (e.g., through the TMC or calling a provider directly).

- When creating a new DTS authorization, on any reservation screen in the Travel module (Figure 5-1), select **Skip this <type> booking** in the upper right corner.

![Figure 5-1: Sample Reservation Screen in the Travel Module](image)

For more information on how to manage reservations in DTS, take our document processing web based training classes. They are available through TraX.

5.4 Over-claiming Reimbursement for Reservations

When you make reservations in DTS, the system automatically incorporates them into the travel cost estimate. This cost is automatically added to the voucher, when you create it. In other words, if you make reservations in DTS, do not follow up by manually making a duplicate claim for the same reservations. Doing so will result in duplicate payments and will probably leave you owing money to the Government.
Briefly, claiming the costs for reservations purchased outside DTS as follows:

- Enter air, bus, rail, and rental car costs in the **Other Expenses** section of the My Expenses screen (Figure 5-2). Access the My Expenses screen by selecting **Travel > Other Transportation**.
  - Claim an air, bus, or rail cost as a **Ticked Expense**.
  - Claim a rental car cost as a **Transportation Travel Expense**.

- Claim a lodging cost on the Per Diem Entitlements Detail screen (Figure 5-3). Access it by selecting **Expenses > Per Diem Entitlements**, then selecting any **edit** link.

Again, for more detail about the above screen, attend a web based training class on document processing. And **only** use them if you will make or already made reservations through some means besides DTS.
5.5 Churning

“Churning” – that is, repeatedly creating and canceling reservations – is another practice that costs DoD money. Like duplicate bookings, churning is prohibited by the airline industry because it ties up seat inventory. And just like with duplicate bookings, the airline can fine a TMC that allows churning to occur. In most cases, the TMC passes responsibility for payment to the DoD component that is churning the inventory.

See Section 5.3 for more information on two more situations that lead to churning:

- Using DTS to research flight costs or travel schedules
- Creating authorizations in DTS for practice

5.6 Reservation Auto Cancellation

To prevent prospective DoD travelers from holding reservations that they aren’t going to use, reservations are automatically cancelled when certain criteria aren’t met.

1. When you exit the DTS Travel module, DTS posts a warning that the system will cancel all changes to flight, hotel, and rental car reservations if you do not stamp the authorization SIGNED within 24 hours. This forces you to re-create all the cancelled reservations. This is called “churning,” a poor business practice that is covered in Section 5.5. To prevent the system cancelling reservations, all you need to do is … you guessed it … sign the authorization within 24 hours. Yes, it really is that simple.

2. If a trip remains unticketed 72 hours* before the scheduled departure time, the airline may cancel all flight reservations in order to sell them to someone who is able to travel. Most such cancellations occur because the AO did not stamp the authorization APPROVED, or because the document is stuck at CTO SUBMIT (see Section 5.2 for more on stuck at CTO SUBMIT, and Section 2.2 for how to check whether the TMC has ticketed the flight).

*Applies to reservations made more than 72 hours before departure time. Each airline sets its own policy for cancellation timing of reservations made less than 72 hours before departure time.

5.7 Use of Restricted Airfares

This “problem” isn’t actually a problem per se. It’s actually an allowed alternative if done properly. The problem is that it is not always done properly.
For starters, the Joint Travel Regulations (JTR) directs travelers to use Government contract (aka, “City Pair”) fares, when they are available. To make it easier to follow that directive, DTS only offers restricted airfares in non-City Pair markets. However, in an effort to save travel dollars, travelers frequently go outside DTS to use restricted airfares. Per the JTR, to correctly take advantage of such airfares:

- The traveler must book the fare through the TMC. The traveler must not use alternate methods such as booking directly through the airline or by using any of the myriad online booking services.

- If a City Pair flight is available, the AO must fill out and retain the “Restricted Airfares Checklist,” (click the link or navigate to http://www.defensetravel.dod.mil/Docs/AP-RA-01.pdf). Using the checklist ensures the AO considers the ramifications of allowing the use of the restricted airfare. Some of those ramifications are potential:
  
  o Flight change or cancellation fees should the mission change
  o Ticket transfer fees should the traveler change
  o Minimum stay requirements or blackout dates
  o Advance purchase requirements or short notice travel restrictions
  o Reservation cancellations if trips aren’t approved or if tickets aren’t purchased or used per arbitrary timeliness requirements
  o Negative impact on the DoD’s ability to negotiate lower fares based on high travel volume
Section 6: Support Resources for TMC Issues

Unfortunately, even if you implement all the best preventive measures and best practices, and even if you use the best troubleshooting techniques you know, things may still go wrong that you cannot fix. Should the worst happen, it’s nice to know who you can contact for help.

In addition to the assets mentioned earlier, such as the TAC and TraX, you should be familiar with your supporting help desk. The help desk is a tremendous tool that can answer questions even the TAC and TraX cannot, such as your local policies and issues specific to your site.

In addition, another source is available to help out when needed. The Quality Assurance Evaluator (QAE) or Contracting Officer Technical Representative (COTR) – different titles for the same role – is your site communications liaison between the Government and a private contractor, such as the TMC. If you need to verify some aspect of your TMC contract or need someone to intervene directly with the TMC, the QAE/COTR is the one to do it.

QAE/COTR positions are filled locally, so contact your local chain of command if you need to solicit their assistance.
### Appendix A: Acronyms

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
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<tbody>
<tr>
<td>AO</td>
<td>Authorizing Official</td>
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<tr>
<td>CBA</td>
<td>Centrally Billed Account</td>
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<tr>
<td>COTR</td>
<td>Contracting Officer Technical Representative</td>
</tr>
<tr>
<td>CTO</td>
<td>Commercial Travel Office (term now only used in DTS); see also TMC</td>
</tr>
<tr>
<td>DoD</td>
<td>Department of Defense</td>
</tr>
<tr>
<td>DTA</td>
<td>Defense Travel Administrator</td>
</tr>
<tr>
<td>DTMO</td>
<td>Defense Travel Management Office</td>
</tr>
<tr>
<td>DTS</td>
<td>Defense Travel System</td>
</tr>
<tr>
<td>EWTS</td>
<td>Enterprise Web Training System</td>
</tr>
<tr>
<td>GDS</td>
<td>Global Distribution System</td>
</tr>
<tr>
<td>GTCC</td>
<td>Government Travel Charge Card</td>
</tr>
<tr>
<td>NDEA</td>
<td>Non-DTS Entry Agent</td>
</tr>
<tr>
<td>PNR</td>
<td>Passenger Name Record</td>
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<tr>
<td>QAE</td>
<td>Quality Assurance Evaluator</td>
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<tr>
<td>TAC</td>
<td>Travel Assistance Center</td>
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<tr>
<td>TAW</td>
<td>Tickets Are Waiting</td>
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<tr>
<td>TMC</td>
<td>Travel Management Company (formerly known as the CTO)</td>
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<tr>
<td>TraX</td>
<td>Travel Explorer</td>
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<tr>
<td>VOCO</td>
<td>Verbal Orders of the Commanding Officer</td>
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